PI Committee Meeting



March 28, 2018



March 2018 PI Committee Agenda

- 1. PI Dashboard Review
- 2. Progress Updates & Discussion:
 - Diabetes Control
 - Cervical Cancer Screening
 - Client Experience
 - Flu Vaccine
 - Bonus: Child Immunization
- 3. Discussion:
 - Role of care teams in PI

Diabetes: A1c Control

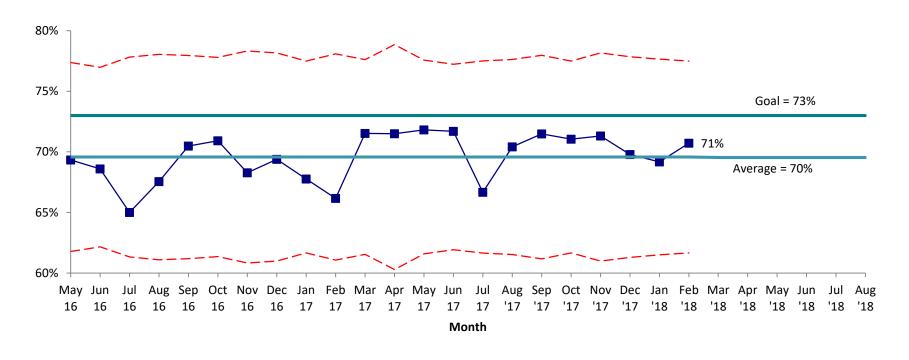
Goal: 73% of diabetic clients' most recent HgbA1c will be 9.0% or less by December 2018

Team: Adrienne Trustman, Tobie Smith, Tracy Russell, Gabby Rehmeyer, Mara Schneider, Sheila Roman

Progress:

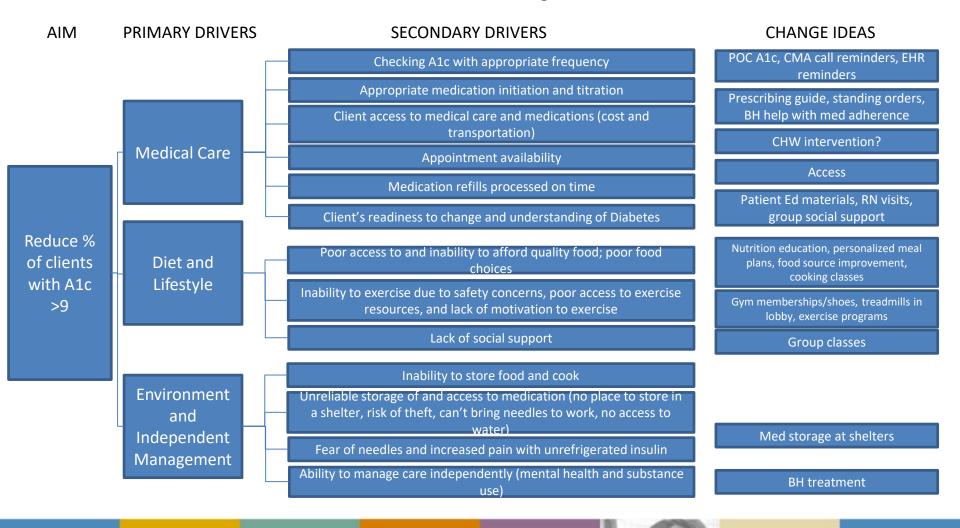
HCH Diabetic Clients with A1c ≤9.0% (Good Control)

November 2016 - February 2018



Diabetes: A1c Control

Diabetes Driver Diagram



Diabetes: A1c Control

Goal: 73% of diabetic clients' most recent HgbA1c will be 9.0% or less by December 2018

Team: Adrienne Trustman, Tobie Smith, Tracy Russell, Gabby Rehmeyer, Mara Schneider, Sheila Roman

2017 Changes tested:

- Adding POC Machines to clinic (~90% rate for A1c in past 12 months)
- Outreach calls to clients due for A1c
- Referrals to RNs for A1c over 9
- Medication Titration Standing Orders for RNs (Metformin, Basal Insulin)
- Prescribing Algorithm for providers

2018 Changes tested/in queue:

- Added medications to family med list in EHR (for prescribing algorithm)
- Evaluation of standing order & algorithm effectiveness
- Reintroduced Diabetes ed/self-management booklets
- Hands-on nutrition education tools in clinic
- Meeting with shelters (Catholic Charities, Eastern Family Resource Center) re: food supply sources and nutritional value of offerings



Diabetes A1c Control

Lessons learned/Barriers:

- Difficult for medical teams to make time for meeting to spread change ideas
- Rolling out new tools/change initiatives takes multiple mechanisms (example, standing order and prescribing algorithm)
- Desire to standardize patient education materials content and location
- Organizational knowledge can get lost in staff turnover new hire onboarding important to sustain processes

Question:

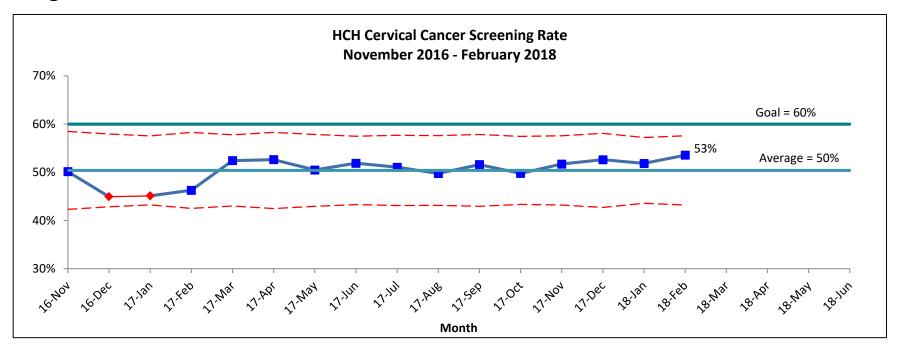
How can we be more successful at operationalizing change initiatives here at HCH?

Cervical Cancer Screening

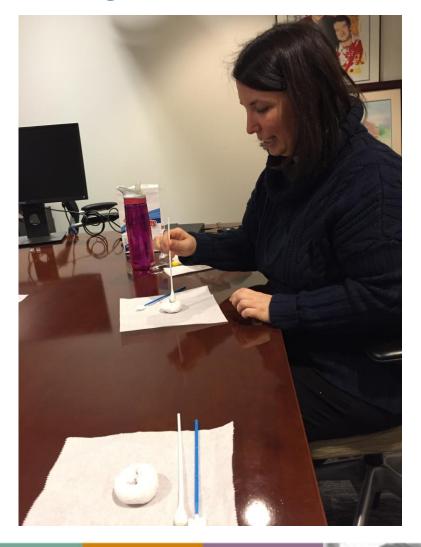
Goal: By December 2018, 60% of eligible medical clients will have an up-to-date cervical cancer screening.

Team: Amber Richert, Laura Garcia, Tracy Russell, Amelia Jackson, Cyndy Singletary

Progress:



Cervical Cancer Screening



| AIM | Primary Drivers | Secondary Drivers | Interventions |
|---------------------|-----------------------------------|--|--|
| | Not having accurate record in EHR | Test not appended | Train on appending to satisfy PHT /cqm |
| | | Getting external records not part of workflow | Need agreement on where this lives within team-based care |
| | | variable access & knowledge of external systems | Have provider meeting to gather resources and standardize access |
| | | Pt does not know if Hys was total | Train providers on how to document TAH. Would need to get record. |
| | Patient Refusal | Does not think they are at risk/do not have enough information | Patient ed, esp for older women and non-sexually active |
| | | Room too cold | disposable heat blankets for roooms 1& 2 |
| | | Fear of judgement for personal hygeine | Give wipes with gown or next day appointment, call client to prep |
| | | Does not trust provider/no est. relationship | follow-up visit |
| By December 2018, | | Does not matter to them (priorities) | follow-up visit |
| 60% of eligible | | Anxiety due to bad past experience | Explain recent changes (plastic speculum, no full exam) |
| medical clients | | Anxiety due to Hx of trauma | - |
| will have an | Provider does not do | Clients only come 1 time, not done at 1st visit | always schedule follow-up |
| up to date cervical | | Client w unstable mental health | relationship building |
| cancer screening | | Competing priorities/not enough time | PHT tells provider early enough in visit. Pre-visit planning |
| | | Client in altered state | schedule follow-up visit |
| | | Not done at outreach sites - outside current scope of services (consenting not done) | (Katie & Nilesh working on) |
| | | No quick way to identify need | PHT, Azara pre-visit planning. Huddles |
| | | Various guidelines | Have organizationally approved guidelines, forum for discussing changes to clinical guidelines |
| | | Resistance due to lack of follow-up system | (being addressed by Tonii & Adrienne) |
| | | Room not set-up - will take too much time | Pap kits recently implemented at Baltimore County |
| | | Sees PCP elsewhere, overdue for pap | Just do it anyways |
| | | Not part of acute visit workflow | schedule follow-up visit |
| | Appointment Access | no quick f/u - 3rd next available | "Appointment for Pap" in checkout flag but not transferred to visit notes. Needs to be documented, will be seen if |
| | | | CMAs use centricity schedule. |

Cervical Cancer Driver Diagram

Cervical Cancer Screening

Lessons learned:

- Need for all-provider huddle for EHR documentation (Cerv, Colo, DM)
- Barriers differ across sites (ex. Pap kits, cold rooms)
- Role delegation of prevention vs follow-up

Next Steps:

- Baltimore County PDSA: Calling in advance vs Same-day follow-up (Week of March 26)
- Address environmental factors (cold, hygiene)
- All-provider meeting for Preventive Health Tracker, EHR workflow, external sources of documentation (April)

Questions:

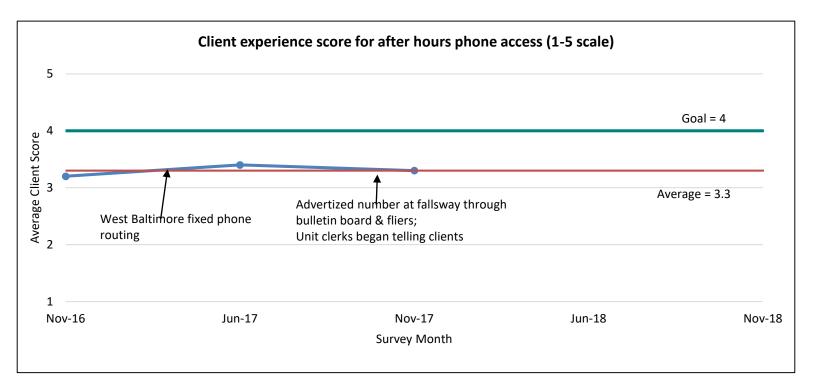
- What is the HCH philosophy on preventive health screenings given the transient nature of our population (role of provider philosophy)?

Client Experience Survey

Goal: By December 2018, the organization will improve its client satisfaction with reaching a provider when the clinic is closed to 4.0 on a 1-5 scale

Team: Laveda Bacetti, Aisha Darby, Vanessa Borotz, Kate Leisner, Darrell Richardson, Adrienne Trustman

Progress:



Client Experience Survey

Changes tested:

After Hours number on the front of the appointment card

Lessons learned:

 Driver diagram method may not work for a measure based on perception. Clients have much broader comments/interpretations of survey question. The group focusing on client perception of communication (ex. Communication about delayed opening for bad weather).

Barriers:

(see lessons learned)

Questions

- How can we give clients more access for sharing both grievances and improvement ideas (Adding suggestion boxes, grievance hotline)?
- Thoughts on comment card (See next slide)

Next Steps

 Increasing client feedback opportunities- suggestion boxes w formatted cards, grievance hotline, interactive white boards

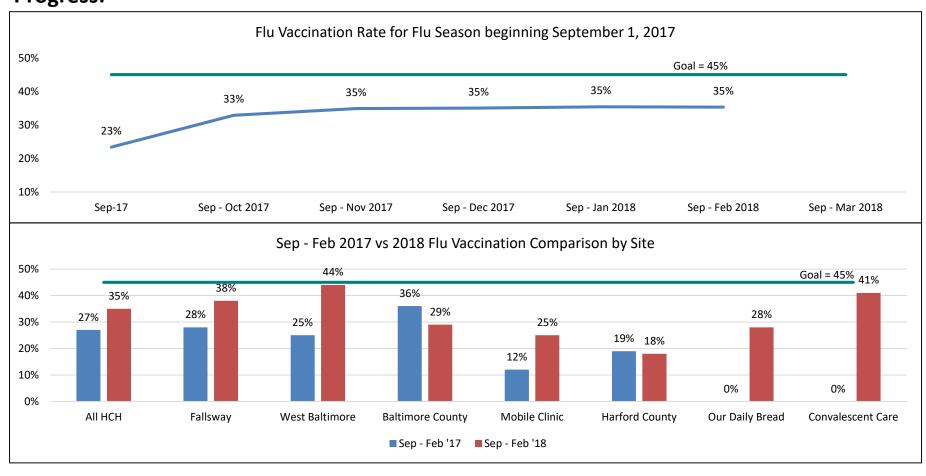
Client Experience Survey

Client Service Comment Card

| 1. Please rate your overall | Excellent | | Not very good |
|--------------------------------------|--------------|--------------|---------------|
| experience with your visit today. | Good | | Poor |
| | Satisfactory | | |
| 2. How long did you have to wait? | 0-15 min | 30-45 min | Explain: |
| | 15-30 min | more than 45 | |
| | minutes | | |
| 3. Were you treated with care and | Yes | | Explain: |
| respect? | No | | |
| 4.51 | - " . | | |
| 4. Please rate the cleanliness of | Excellent | Poor | Explain: |
| our wait room. | Good | | |
| | Satisfactory | | |
| 5. Please rate the cleanliness of | Excellent | | Explain: |
| our clinic rooms. | Good | | |
| | Satisfactory | | |
| | Poor | | |
| 6. Do you feel safe in our building? | Yes | | Explain: |
| | No | | |

Flu Vaccination

Goal: By March 31, 2018, **45**% of eligible clients will have documentation of flu vaccine administration **Progress:**



Flu Vaccination

Changes tested:

- Training for Baltimore County on Immunet
- Pre-visit planning lists for Case Management

Barriers:

- Documenting flu shot received elsewhere by non-medical teams
- Immunet training at West Baltimore

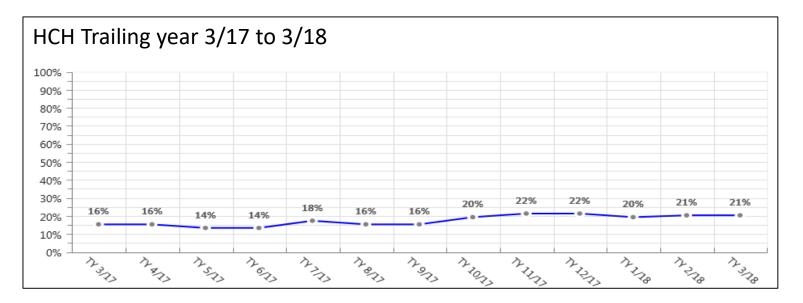


Child Immunization Status: The Numbers

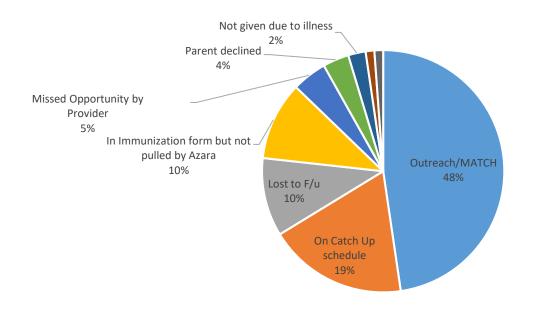
HCH 2016 Rate: 20% HCH 2017 Rate: 22%

Maryland 2016 Average Rate: 41%

US 2016 Average Rate: 43%



Child Immunization Status: Root Cause Analysis



Operator error 1% Not given d/t lack of ASL interpreter

1%

| Outreach/MATCH | 41 | MATCH children do not get vaccines at time of visit, Children seen on outreach do not get vaccines | |
|--|----|--|--|
| On Catch Up schedule | 16 | Almost half were lost to f/u-seen once or twice in clinic | |
| Lost to F/u | 9 | Most if not all were on catch up schedule, they received what they could at time of initial visit | |
| In Immunization form but not pulled by Azara | 9 | Already in Immunization form but not pulled by Azara | |
| Missed Opportunity by Provider | 4 | Flu and DTap#4 | |
| Parent declined | 3 | NG (not given) on Imm. Form | |
| Not given due to illness | 2 | | |
| Operator error | 1 | Immunization given but not entered into chart | |
| Not given d/t lack of ASL interpreter | 1 | | |

PI & The Care Team Model

Discussion Question: How can we involve the care teams with PI work?



Next Month: April 18, 2018

Prioritized Goals:

- Behavioral Health: Coping & Anxiety
- Colorectal Cancer Screening
- Missed Appointments
- Flu Vaccine

