

HCH Monthly Financials  
Dashboard- 2018 Nov

| HCH - Encounters |         | YTD 2017 to YTD |               |            |
|------------------|---------|-----------------|---------------|------------|
| November YTD     | 2017    | 2018            | 2018 Variance | % Increase |
| Fallsway         | 89,010  | 86,022          | (2,988)       | -3%        |
| Baltimore County | 2,199   | 3,517           | 1,318         | 60%        |
| Harford County   | 209     | 245             | 36            | 17%        |
| Mobile Clinic    | 2,528   | 1,567           | (961)         | -38%       |
| North Fallsway   | 6,685   | 7,193           | 508           | 8%         |
| West Baltimore   | 6,232   | 5,357           | (875)         | -14%       |
| Total            | 106,863 | 103,901         | (2,962)       | -2.8%      |

| HCH - Unique Clients |       | YTD 2017 to YTD |               |            |
|----------------------|-------|-----------------|---------------|------------|
|                      | 2017  | 2018            | 2018 Variance | % Increase |
| Total                | 9,640 | 9,513           | (127)         | -1.3%      |

| Operating Cash Summary   |               |              |
|--------------------------|---------------|--------------|
|                          | Nov 2017      | Nov 2018     |
| General Cash             | \$ 6,287,398  | \$ 1,287,187 |
| Operating Money Market   | \$ -          | \$ 2,529,830 |
| Subtotal: Available Cash | \$ 6,287,398  | \$ 3,817,017 |
| Held in Investment       | \$ 5,057,122  | \$ 4,982,798 |
| Ending Operating Cash    | \$ 11,344,520 | \$ 8,799,815 |

| Non-Operating Cash Summary |              |              |
|----------------------------|--------------|--------------|
|                            | Nov 2017     | Nov 2018     |
| Capital Campaign Cash      | \$ 1,859,738 | \$ 15,062    |
| Building Deprecation Cash  | \$ 902,074   | \$ -         |
| Held in Investment         | \$ -         | \$ 3,212,120 |
| Endowment                  | \$ 245,793   | \$ 276,349   |
| Ending Non Operating Cash  | \$ 3,007,605 | \$ 3,503,531 |

| Agency Ratios              |          |          |          |
|----------------------------|----------|----------|----------|
|                            | Nov 2017 | Nov 2018 | Variance |
| Patient Billing AR Days OS | 34 Days  | 50 Days  | 16 Days  |
| Days Operating Reserve:    | 167 Days | 126 Days | -41 Days |

| Headcount                                     | 2016 | Q2 2017 | Q3 2017 | Q4 2017 | Year End 2017 | Q1 2018 | Q2 2018 | Q3 2018 |
|-----------------------------------------------|------|---------|---------|---------|---------------|---------|---------|---------|
| Filled Positions ( <i>current headcount</i> ) | 227  | 240     | 240     | 243     | 243           | 241     | 240     | 258     |
| Open Positions ( <i>vacancies</i> )           | 32   | 34      | 36      | 36      | 36            | 34      | 32      | 25      |
| Total Positions ( <i>when fully staffed</i> ) | 259  | 274     | 276     | 278     | 278           | 275     | 272     | 283     |
| Vacancy Rate                                  | 12%  | 12%     | 12%     | 13%     | 13%           | 12%     | 12%     | 10%     |
| Turnover Rate                                 |      |         |         |         | 18%           | 8%      | 5%      | 4%      |

Patient Services Revenue  
By Team and Location

November 2018 Revenue

| # Encounters           |             |          |          |          | Revenue             |                         |                         |                         |                          | Billable Encounters           |                               | Billable Encounter Percentages |                     |                     |
|------------------------|-------------|----------|----------|----------|---------------------|-------------------------|-------------------------|-------------------------|--------------------------|-------------------------------|-------------------------------|--------------------------------|---------------------|---------------------|
| Fallsway               | 2018 Budget | 2018 YTD | 2017 YTD | 2018 YTD | 2018 Budget Revenue | 2017 Actual Revenue YTD | 2018 Actual Revenue YTD | 2018 Budget Revenue YTD | Revenue Actual to Budget | 2017 Actual Billable Encs YTD | 2018 Actual Billable Encs YTD | 2018 Billable % Budget         | 2017 Billable % YTD | 2018 Billable % YTD |
|                        |             | Budget   | Actual   | Actual   |                     |                         |                         |                         |                          |                               | YTD                           |                                |                     |                     |
| Addictions             | 17,240      | 15,848   | 15,754   | 11,865   | \$ 2,065,035        | \$ 1,885,493            | \$ 1,427,877            | \$ 1,898,244            | \$ (470,367)             | 8,736                         | 6,521                         | 55%                            | 55%                 | 55%                 |
| Behavioral Health      | 17,796      | 16,359   | 14,684   | 15,956   | \$ 2,059,894        | \$ 1,652,509            | \$ 1,766,350            | \$ 1,893,518            | \$ (127,168)             | 8,000                         | 8,391                         | 55%                            | 54%                 | 53%                 |
| Dental                 | 4,373       | 4,020    | 3,269    | 1,977    | \$ 121,000          | \$ 85,407               | \$ 55,307               | \$ 111,227              | \$ (55,920)              | 684                           | 497                           | 22%                            | 21%                 | 25%                 |
| Medical                | 15,600      | 14,340   | 21,189   | 16,439   | \$ 2,226,827        | \$ 2,600,406            | \$ 1,982,020            | \$ 2,046,968            | \$ (64,948)              | 12,818                        | 9,990                         | 81%                            | 60%                 | 61%                 |
| Nursing                | 7,735       | 7,110    | 1,764    | 6,897    | \$ 721,327          | \$ 198,798              | \$ 690,641              | \$ 663,066              | \$ 27,575                | 922                           | 3,154                         | 43%                            | 0%                  | 46%                 |
| Occupational Therapy   | 1,469       | 1,350    | 1,423    | 1,745    | \$ 157,145          | \$ 83,511               | \$ 87,831               | \$ 144,453              | \$ (56,622)              | 387                           | 401                           | 49%                            | 27%                 | 23%                 |
| Pediatrics             | 2,100       | 1,930    | 2,283    | 2,062    | \$ 194,211          | \$ 210,825              | \$ 139,024              | \$ 178,525              | \$ (39,501)              | 964                           | 629                           | 42%                            | 42%                 | 31%                 |
| Psychiatry             | 5,304       | 4,876    | 5,748    | 3,456    | \$ 964,179          | \$ 1,039,224            | \$ 646,501              | \$ 886,303              | \$ (239,802)             | 5,269                         | 3,299                         | 91%                            | 92%                 | 95%                 |
| Supportive Housing     | 10,962      | 10,077   | 9,417    | 10,929   | \$ 221,481          | \$ 209,023              | \$ 243,098              | \$ 203,592              | \$ 39,506                | 1,020                         | 1,161                         | 10%                            | 11%                 | 11%                 |
| Bene/CM/Outreach       | 15,141      | 13,918   | 13,479   | 14,696   | \$ -                | \$ 57,471               | \$ 1,450                | \$ -                    | \$ 1,450                 | 280                           | 7                             |                                |                     |                     |
| Fallsway Total         | 97,720      | 89,828   | 89,010   | 86,022   | \$ 8,731,099        | \$ 8,022,666            | \$ 7,040,099            | \$ 8,025,896            | \$ (985,797)             | 39,080                        | 34,050                        | 44%                            | 44%                 | 40%                 |
| Baltimore County       |             |          |          |          |                     |                         |                         |                         |                          |                               |                               |                                |                     |                     |
| Behavioral Health      | 551         | 506      | 178      | 532      | \$ 57,260           | \$ 32,183               | \$ 74,626               | \$ 52,635               | \$ 21,991                | 159                           | 342                           | 50%                            | 89%                 | 64%                 |
| Medical                | 3,290       | 3,024    | 1,663    | 2,072    | \$ 391,604          | \$ 269,077              | \$ 320,026              | \$ 359,974              | \$ (39,948)              | 1,367                         | 1,589                         | 60%                            | 82%                 | 77%                 |
| Bene/CM/Outreach       | 375         | 345      | 358      | 913      | \$ -                | \$ -                    | \$ -                    | \$ -                    | \$ -                     | -                             | -                             |                                |                     |                     |
| Baltimore County Total | 4,216       | 3,875    | 2,199    | 3,517    | \$ 448,864          | \$ 301,260              | \$ 394,652              | \$ 412,609              | \$ (17,957)              | 1,526                         | 1,931                         | 64%                            | 69%                 | 55%                 |
| Harford County Medical | 221         | 203      | 209      | 245      | \$ 39,584           | \$ 37,847               | \$ 39,191               | \$ 36,387               | \$ 2,804                 | 192                           | 200                           | 90%                            | 92%                 | 82%                 |
| Mobile Clinic          |             |          |          |          |                     |                         |                         |                         |                          |                               |                               |                                |                     |                     |
| Behavioral Health      | -           | -        | -        | -        | \$ -                | \$ -                    | \$ -                    | \$ -                    | \$ -                     | -                             | -                             | 0%                             |                     |                     |
| Medical                | 1,088       | 1,000    | 1,070    | 928      | \$ 195,116          | \$ 196,575              | \$ 161,664              | \$ 179,357              | \$ (17,693)              | 982                           | 793                           | 89%                            | 92%                 | 85%                 |
| Nursing                | 1,088       | 1,000    | -        | 117      | \$ 131,206          | \$ -                    | \$ 12,266               | \$ 120,609              | \$ (108,343)             | -                             | 56                            | 60%                            | 0%                  | 48%                 |
| Bene/CM/Outreach       | 1,500       | 1,379    | 1,458    | 522      | \$ -                | \$ -                    | \$ -                    | \$ -                    | \$ -                     | -                             | -                             |                                |                     |                     |
| Mobile Clinic Total    | 3,676       | 3,379    | 2,528    | 1,567    | \$ 326,322          | \$ 196,575              | \$ 173,930              | \$ 299,966              | \$ (126,036)             | 982                           | 849                           | 37%                            | 39%                 | 54%                 |
| North Fallsway         |             |          |          |          |                     |                         |                         |                         |                          |                               |                               |                                |                     |                     |
| Behavioral Health      | 850         | 781      | 12       | -        | \$ 96,689           |                         | \$ -                    | \$ 88,880               | \$ (88,880)              |                               | -                             | 55%                            |                     |                     |
| Convalescent Care      | -           | -        | 6,315    | 5,980    |                     |                         | \$ 251,280              | \$ -                    | \$ 251,280               | 276                           | 1,193                         | 10%                            | 4%                  | 20%                 |
| Dental                 | 536         | 493      | 263      | 1,065    | \$ 22,000           |                         | \$ 47,832               | \$ 20,223               | \$ 27,609                |                               | 324                           | 34%                            | 0%                  | 30%                 |
| Medical                | 5,304       | 4,876    | 15       | 12       | \$ 271,870          |                         | \$ 1,450                | \$ 249,911              | \$ (248,461)             |                               | 7                             | 25%                            |                     |                     |
| Occupational Therapy   | 75          | 69       | 80       | 136      | \$ 5,030            |                         | \$ 6,790                | \$ 4,623                | \$ 2,167                 |                               | 31                            | 31%                            | 0%                  | 23%                 |
| Bene/CM/Outreach       | 1,000       | 919      | -        | -        | \$ -                |                         | \$ -                    | \$ -                    | \$ -                     |                               | -                             |                                |                     |                     |
| North Fallsway Total   | 7,765       | 7,138    | 6,685    | 7,193    | \$ 395,588          | \$ -                    | \$ 307,352              | \$ 363,637              | \$ (56,285)              | 276                           | 1,555                         | 10%                            | 4%                  | 22%                 |
| West Baltimore         |             |          |          |          |                     |                         |                         |                         |                          |                               |                               |                                |                     |                     |
| Behavioral Health      | 1,156       | 1,063    | 1,043    | 1,041    | \$ 176,070          | \$ 133,355              | \$ 136,260              | \$ 161,849              | \$ (25,589)              | 633                           | 637                           | 72%                            | 61%                 | 61%                 |
| Dental                 | 720         | 662      | 658      | 661      | \$ 18,000           | \$ 16,999               | \$ 18,999               | \$ 16,546               | \$ 2,453                 | 207                           | 184                           | 31%                            | 31%                 | 28%                 |
| Medical                | 2,992       | 2,750    | 2,820    | 2,038    | \$ 495,251          | \$ 428,730              | \$ 329,620              | \$ 455,250              | \$ (125,630)             | 2,089                         | 1,622                         | 81%                            | 74%                 | 80%                 |
| Nursing                | 782         | 719      | 161      | 450      | \$ 109,539          | \$ 22,442               | \$ 34,384               | \$ 100,692              | \$ (66,308)              | 104                           | 157                           | 66%                            | 0%                  | 35%                 |
| Bene/CM/Outreach       | 1,900       | 1,747    | 1,550    | 1,167    | \$ -                | \$ 216                  | \$ 438                  | \$ -                    | \$ 438                   | 2                             | 2                             |                                |                     |                     |
| West Baltimore Total   | 7,550       | 6,941    | 6,232    | 5,357    | \$ 798,860          | \$ 601,742              | \$ 519,702              | \$ 734,337              | \$ (214,635)             | 3,035                         | 2,602                         | 48%                            | 31%                 | 28%                 |
| Total                  | 121,148     | 111,364  | 106,863  | 103,901  | \$ 10,740,317       | \$ 9,160,089            | \$ 8,474,926            | \$ 9,872,832            | \$ (1,397,906)           | 45,091                        | 41,187                        | 43%                            | 42%                 | 40%                 |
| Reserve at 5%          |             |          |          |          | \$ (537,016)        | \$ (458,004)            | \$ (423,746)            | \$ (493,642)            | \$ 69,895                |                               |                               |                                |                     |                     |
| Total Net revenue      |             |          |          |          | \$ 10,203,301       | \$ 8,702,085            | \$ 8,051,179            | \$ 9,379,190            | \$ (1,328,011)           |                               |                               |                                |                     |                     |

| Sorted by 2018 Encounters |                | YTD            |                |              | Prior        |
|---------------------------|----------------|----------------|----------------|--------------|--------------|
| Agency Team Stats         | 2017           | 2018           | Diff           | +/-          | Month        |
| Addictions                | 15,754         | 11,865         | (3,889)        | -25%         | -24%         |
| Dental                    | 4,190          | 3,703          | (487)          | -12%         | -15%         |
| Supportive Housing        | 9,429          | 10,929         | 1,500          | 16%          | 18%          |
| Medical                   | 28,828         | 29,089         | 261            | 1%           | 1%           |
| Mental Health             | 15,858         | 17,505         | 1,647          | 10%          | 11%          |
| Psychiatry                | 5,822          | 3,480          | (2,342)        | -40%         | -40%         |
| Pediatrics                | 2,346          | 2,171          | (175)          | -7%          | -6%          |
| Occupational Therapy      | 1,503          | 1,881          | 378            | 25%          | 32%          |
| Convalescent Care         | 6,316          | 5,988          | (328)          | -5%          | -7%          |
| Case Management           | 11,805         | 11,358         | (447)          | -4%          | -5%          |
| Outreach                  | 2,018          | 3,421          | 1,403          | 70%          | 59%          |
| Benefits                  | 3,009          | 2,511          | (498)          | -17%         | -17%         |
| <b>Total Encounters</b>   | <b>106,878</b> | <b>103,901</b> | <b>(2,977)</b> | <b>-2.8%</b> | <b>-2.9%</b> |

|                  |        |        |         |      |      |
|------------------|--------|--------|---------|------|------|
| Fallsway         | 89,010 | 86,022 | (2,988) | -3%  | -3%  |
| Baltimore County | 2,199  | 3,517  | 1,318   | 60%  | 57%  |
| Harford County   | 209    | 245    | 36      | 17%  | 20%  |
| Mobile Clinic    | 2,528  | 1,567  | (961)   | -38% | -39% |
| North Fallsway   | 6,685  | 7,193  | 508     | 0%   | 0%   |
| West Baltimore   | 6,232  | 5,357  | (875)   | -14% | -15% |

| AGENCY ENCOUNTERS |                |         |              |                |         |          |     |              |                |         |               |
|-------------------|----------------|---------|--------------|----------------|---------|----------|-----|--------------|----------------|---------|---------------|
| 2016              |                | YTD     | 2017         |                | YTD     | YTD Diff |     | 2018         |                | YTD     | YTD Diff      |
| Jan               | 7,671          | 7,671   | Jan          | 9,897          | 9,897   | 2,226    | 29% | Jan          | 9,797          | 9,797   | (100) -1.0%   |
| Feb               | 8,619          | 16,290  | Feb          | 8,904          | 18,801  | 2,511    | 15% | Feb          | 8,651          | 18,448  | (353) -1.9%   |
| Mar               | 9,808          | 26,097  | Mar          | 10,480         | 29,281  | 3,184    | 12% | Mar          | 8,634          | 27,082  | (2,199) -7.5% |
| Apr               | 9,460          | 35,558  | Apr          | 9,001          | 38,282  | 2,724    | 8%  | Apr          | 9,080          | 36,162  | (2,120) -5.5% |
| May               | 9,571          | 45,128  | May          | 10,209         | 48,491  | 3,363    | 7%  | May          | 9,601          | 45,763  | (2,728) -5.6% |
| Jun               | 10,156         | 55,285  | Jun          | 9,758          | 58,249  | 2,964    | 5%  | Jun          | 9,612          | 55,375  | (2,874) -4.9% |
| Jul               | 9,110          | 64,394  | Jul          | 9,326          | 67,575  | 3,181    | 5%  | Jul          | 9,341          | 64,716  | (2,859) -4.3% |
| Aug               | 10,342         | 74,737  | Aug          | 10,227         | 77,802  | 3,065    | 4%  | Aug          | 10,409         | 75,125  | (2,677) -3.4% |
| Sep               | 9,152          | 83,889  | Sep          | 9,025          | 86,827  | 2,938    | 4%  | Sep          | 8,683          | 83,808  | (3,019) -3.5% |
| Oct               | 9,393          | 93,282  | Oct          | 10,362         | 97,189  | 3,907    | 4%  | Oct          | 10,723         | 94,531  | (2,658) -2.7% |
| Nov               | 9,123          | 102,405 | Nov          | 9,674          | 106,863 | 4,458    | 4%  | Nov          | 9,370          | 103,901 | (2,962) -2.8% |
| Dec               | 8,967          | 111,372 | Dec          | 8,623          | 115,486 | 4,114    | 4%  | Dec          |                |         | - 0.0%        |
| <b>Total</b>      | <b>111,372</b> |         | <b>Total</b> | <b>115,486</b> |         |          |     | <b>Total</b> | <b>103,901</b> |         |               |

**Health Care for the Homeless, Inc.**  
2018 Monthly Financials

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| <b>Statement of Activities</b>           |                                                  |                                                         |                                                         |           |                                                        |             |
|------------------------------------------|--------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|-----------|--------------------------------------------------------|-------------|
|                                          | <u><i>Total</i></u><br><u><i>2018 Budget</i></u> | <u><i>YTD November</i></u><br><u><i>Actual 2018</i></u> | <u><i>YTD November</i></u><br><u><i>Budget 2018</i></u> |           | <u><i>Variance</i></u><br><u><i>(worse)/better</i></u> |             |
| <b>Revenue</b>                           |                                                  |                                                         |                                                         |           |                                                        |             |
| Grants                                   | \$ 12,303,705                                    | \$ 11,076,022                                           | \$ 11,278,396                                           | \$        | (202,374)                                              | (2%)        |
| Patient Services, Net                    | \$ 10,203,301                                    | \$ 8,051,180                                            | \$ 9,379,190                                            | \$        | (1,328,010)                                            | (14%)       |
| Contributions                            | \$ 2,400,000                                     | \$ 2,093,287                                            | \$ 1,928,482                                            | \$        | 164,806                                                | 9%          |
| Other Sources                            | \$ 3,495,000                                     | \$ 3,470,286                                            | \$ 3,203,583                                            | \$        | 266,703                                                | 8%          |
| <b>Total Revenue</b>                     | <b>\$ 28,402,006</b>                             | <b>\$ 24,690,775</b>                                    | <b>\$ 25,789,651</b>                                    | <b>\$</b> | <b>(1,098,876)</b>                                     | <b>(4%)</b> |
| <b>Expenses</b>                          |                                                  |                                                         |                                                         |           | <u><i>worse/(better)</i></u>                           |             |
| Salaries                                 | \$ 15,669,000                                    | \$ 14,513,784                                           | \$ 14,408,276                                           | \$        | 105,508                                                | (1%)        |
| Employee Benefits                        | \$ 4,340,748                                     | \$ 3,597,049                                            | \$ 3,991,042                                            | \$        | (393,992)                                              | 10%         |
| Purchased Services                       | \$ 123,252                                       | \$ 70,880                                               | \$ 112,981                                              | \$        | (42,101)                                               | 37%         |
| Contract Services                        | \$ 349,734                                       | \$ 243,715                                              | \$ 320,590                                              | \$        | (76,874)                                               | 24%         |
| Office Supplies                          | \$ 368,260                                       | \$ 231,716                                              | \$ 337,572                                              | \$        | (105,856)                                              | 31%         |
| Client Assistance                        | \$ 2,728,267                                     | \$ 2,104,875                                            | \$ 2,500,911                                            | \$        | (396,036)                                              | 16%         |
| Pharmacy                                 | \$ 771,000                                       | \$ 972,658                                              | \$ 706,750                                              | \$        | 265,908                                                | (38%)       |
| Medical Supplies                         | \$ 603,264                                       | \$ 486,582                                              | \$ 552,992                                              | \$        | (66,410)                                               | 12%         |
| Business Operations                      | \$ 764,331                                       | \$ 804,888                                              | \$ 702,387                                              | \$        | 102,501                                                | (15%)       |
| Staff Development                        | \$ 443,087                                       | \$ 302,916                                              | \$ 406,163                                              | \$        | (103,247)                                              | 25%         |
| Building Operations                      | \$ 676,950                                       | \$ 716,904                                              | \$ 620,538                                              | \$        | 96,366                                                 | (16%)       |
| Utilities                                | \$ 327,300                                       | \$ 327,651                                              | \$ 300,025                                              | \$        | 27,626                                                 | (9%)        |
| Equipment                                | \$ 320,700                                       | \$ 216,499                                              | \$ 293,975                                              | \$        | (77,476)                                               | 26%         |
| Chocolate Affair                         | \$ 210,000                                       | \$ 178,757                                              | \$ 210,000                                              | \$        | (31,243)                                               | 15%         |
| Depreciation                             | \$ 600,000                                       | \$ 550,000                                              | \$ 550,000                                              | \$        | -                                                      | 0%          |
| <b>Total Expenses</b>                    | <b>\$ 28,295,893</b>                             | <b>\$ 25,377,357</b>                                    | <b>\$ 26,014,201</b>                                    | <b>\$</b> | <b>(636,844)</b>                                       | <b>2%</b>   |
| <b>Net Surplus (Shortfall)</b>           | <b>\$ 106,113</b>                                | <b>\$ (686,582)</b>                                     | <b>\$ (224,550)</b>                                     | <b>\$</b> | <b>(462,032)</b>                                       |             |
| Unrealized Gain (Loss)-Investments       |                                                  | \$ (157,127)                                            |                                                         | \$        | (157,127)                                              |             |
| <b>Net Operating Surplus (Shortfall)</b> | <b>\$ 106,113</b>                                | <b>\$ (843,709)</b>                                     | <b>\$ (224,550)</b>                                     | <b>\$</b> | <b>(619,159)</b>                                       |             |

# Health Care for the Homeless

## Statement of Position

|                                   | 2018 vs 2017  |               |                |
|-----------------------------------|---------------|---------------|----------------|
|                                   | 11/30/2018    | 12/31/2017    | Change         |
|                                   | Total         | Total         | Total          |
| Assets                            |               |               |                |
| Current Assets                    |               |               |                |
| General Cash                      | 3,817,017     | 4,898,628     | (1,081,611)    |
| Held in Investments               | 8,194,918     | 8,031,058     | 163,860        |
| Total Operating Cash              | \$ 12,011,935 | \$ 12,929,686 | \$ (917,751)   |
| Board Designated                  | -             | -             | -              |
| Cash Limited for Use              | 15,062        | 1,120,386     | (1,105,324)    |
| Investments Limited for Use       |               |               |                |
| Accounts Receivable Billing, Net  | 884,950       | 509,664       | 375,286        |
| Grant Receivables, Net            | 1,967,275     | 1,591,515     | 375,760        |
| Other Receivables                 | 292,891       | 11,380        | 281,511        |
| Prepaid Expenses                  | 281,794       | 184,814       | 96,980         |
| Total Current Assets              | 15,453,906    | 16,347,445    | (893,539)      |
| Plant, Property, & Equipment, Net | 10,761,894    | 11,231,939    | (470,045)      |
| Endowment                         | 276,349       | 271,415       | 4,934          |
| Other Assets                      | -             | -             | -              |
| Total Assets                      | \$ 26,492,149 | \$ 27,850,799 | \$ (1,363,585) |
| Liabilities                       |               |               |                |
| Current Liabilities               | \$ 2,779,383  | \$ 3,201,912  | \$ (422,529)   |
| Long-term Liabilities             | -             | -             | -              |
| Total Liabilities                 | 2,779,383     | 3,201,912     | (422,529)      |
| Net Assets                        |               |               |                |
| Undesignated                      | 11,904,343    | 12,290,465    | (386,122)      |
| Net Investment in Plant           | 11,275,795    | 11,825,795    | (550,000)      |
| Temporarily Restricted            | 264,216       | 264,216       | -              |
| Permanently Restricted            | 100,000       | 100,000       | -              |
| Total Net Assets                  | 23,712,766    | 24,648,888    | (936,122)      |
| Total                             | \$ 26,492,149 | \$ 27,850,800 | \$ (1,358,651) |

Patient Services Revenue by Team  
Monthly Comparison to Budget

| Addictions        | January     | February    | March       | April       | May         | June        | July        | August      | September   | October     | November    | December | 2018 YTD     |
|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------|--------------|
| Actual            | \$ 144,560  | \$ 113,457  | \$ 113,896  | \$ 117,400  | \$ 137,770  | \$ 155,292  | \$ 139,741  | \$ 150,390  | \$ 115,867  | \$ 130,510  | \$ 108,994  | \$ -     | \$ 1,427,877 |
| Budget            | \$ 174,734  | \$ 158,849  | \$ 182,676  | \$ 158,849  | \$ 182,676  | \$ 174,734  | \$ 166,791  | \$ 182,676  | \$ 166,791  | \$ 174,734  | \$ 174,734  | \$ -     | \$ 1,898,244 |
| Over(Under)Budget | \$ (30,174) | \$ (45,392) | \$ (68,780) | \$ (41,449) | \$ (44,906) | \$ (19,442) | \$ (27,050) | \$ (32,286) | \$ (50,924) | \$ (44,224) | \$ (65,740) | \$ -     | \$ (470,367) |
| % Over(Under)     | -17.27%     | -28.58%     | -37.65%     | -26.09%     | -24.58%     | -11.13%     | -16.22%     | -17.67%     | -30.53%     | -25.31%     | -37.62%     |          | -24.78%      |

| Behavioral Health | January     | February    | March       | April       | May         | June        | July        | August      | September   | October    | November    | December | 2018 YTD     |
|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------|-------------|----------|--------------|
| Actual            | \$ 173,067  | \$ 163,715  | \$ 164,672  | \$ 172,514  | \$ 194,490  | \$ 185,812  | \$ 177,033  | \$ 189,673  | \$ 153,758  | \$ 216,442 | \$ 186,060  | \$ -     | \$ 1,977,236 |
| Budget            | \$ 202,223  | \$ 183,840  | \$ 211,416  | \$ 183,839  | \$ 211,415  | \$ 202,224  | \$ 193,031  | \$ 211,414  | \$ 193,034  | \$ 202,222 | \$ 202,224  | \$ -     | \$ 2,196,882 |
| Over(Under)Budget | \$ (29,156) | \$ (20,125) | \$ (46,744) | \$ (11,325) | \$ (16,925) | \$ (16,412) | \$ (15,998) | \$ (21,741) | \$ (39,276) | \$ 14,220  | \$ (16,164) | \$ -     | \$ (219,646) |
| % Over(Under)     | -14.42%     | -10.95%     | -22.11%     | -6.16%      | -8.01%      | -8.12%      | -8.29%      | -10.28%     | -20.35%     | 7.03%      | -7.99%      |          | -10.00%      |

| Convalescent Care | January   | February   | March      | April      | May        | June        | July      | August    | September | October   | November  | December | 2018 YTD   |
|-------------------|-----------|------------|------------|------------|------------|-------------|-----------|-----------|-----------|-----------|-----------|----------|------------|
| Actual            | \$ 10,272 | \$ 12,462  | \$ 14,955  | \$ 16,655  | \$ 16,958  | \$ 12,306   | \$ 32,561 | \$ 41,734 | \$ 31,342 | \$ 32,812 | \$ 29,223 | \$ -     | \$ 251,280 |
| Budget            | \$ 23,004 | \$ 20,913  | \$ 24,050  | \$ 20,914  | \$ 24,050  | \$ 23,004   | \$ 21,959 | \$ 24,050 | \$ 21,958 | \$ 23,005 | \$ 23,004 | \$ -     | \$ 249,911 |
| Over(Under)Budget | \$ 10,272 | \$ (8,451) | \$ (9,095) | \$ (4,259) | \$ (7,092) | \$ (10,698) | \$ 10,602 | \$ 17,684 | \$ 9,384  | \$ 9,807  | \$ 6,219  | \$ -     | \$ 1,369   |
| % Over(Under)     |           | -40.41%    | -37.82%    | -20.36%    | -29.49%    | -46.50%     | 48.28%    | 73.53%    | 42.74%    | 42.63%    | 27.03%    |          | 0.55%      |

| Dental            | January    | February   | March      | April      | May        | June      | July      | August    | September | October    | November   | December | 2018 YTD    |
|-------------------|------------|------------|------------|------------|------------|-----------|-----------|-----------|-----------|------------|------------|----------|-------------|
| Actual            | \$ 6,388   | \$ 7,562   | \$ 5,328   | \$ 7,397   | \$ 13,079  | \$ 14,568 | \$ 13,425 | \$ 22,370 | \$ 12,496 | \$ 8,733   | \$ 10,792  | \$ -     | \$ 122,138  |
| Budget            | \$ 13,623  | \$ 12,385  | \$ 14,242  | \$ 12,385  | \$ 14,242  | \$ 13,623 | \$ 13,004 | \$ 14,242 | \$ 13,004 | \$ 13,623  | \$ 13,623  | \$ -     | \$ 147,996  |
| Over(Under)Budget | \$ (7,235) | \$ (4,823) | \$ (8,914) | \$ (4,988) | \$ (1,163) | \$ 945    | \$ 421    | \$ 8,128  | \$ (508)  | \$ (4,890) | \$ (2,831) | \$ -     | \$ (25,858) |
| % Over(Under)     | -53.11%    | -38.94%    | -62.59%    | -40.27%    | -8.17%     | 6.94%     | 3.24%     | 57.07%    | -3.91%    | -35.90%    | -20.78%    |          | -17.47%     |

| Medical           | January     | February   | March       | April      | May        | June        | July       | August     | September   | October     | November    | December | 2018 YTD     |
|-------------------|-------------|------------|-------------|------------|------------|-------------|------------|------------|-------------|-------------|-------------|----------|--------------|
| Actual            | \$ 282,562  | \$ 254,015 | \$ 248,700  | \$ 258,727 | \$ 290,671 | \$ 263,622  | \$ 268,818 | \$ 302,308 | \$ 247,096  | \$ 192,156  | \$ 225,295  | \$ -     | \$ 2,833,971 |
| Budget            | \$ 283,325  | \$ 257,567 | \$ 296,204  | \$ 257,567 | \$ 296,204 | \$ 283,325  | \$ 270,446 | \$ 296,202 | \$ 270,446  | \$ 283,325  | \$ 283,325  | \$ -     | \$ 3,077,936 |
| Over(Under)Budget | \$ (23,767) | \$ (3,552) | \$ (47,504) | \$ 1,160   | \$ (5,533) | \$ (19,703) | \$ (1,628) | \$ 6,106   | \$ (23,350) | \$ (91,169) | \$ (58,030) | \$ -     | \$ (243,965) |
| % Over(Under)     | -7.76%      | -1.38%     | -16.04%     | 0.45%      | -1.87%     | -6.95%      | -0.60%     | 2.06%      | -8.63%      | -32.18%     | -20.48%     |          | -7.93%       |

| Nursing           | January     | February    | March       | April       | May         | June        | July        | August     | September   | October    | November    | December | 2018 YTD     |
|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------|-------------|------------|-------------|----------|--------------|
| Actual            | \$ 55,988   | \$ 47,008   | \$ 41,600   | \$ 51,169   | \$ 58,178   | \$ 58,481   | \$ 66,554   | \$ 79,424  | \$ 65,104   | \$ 160,122 | \$ 53,663   | \$ -     | \$ 737,291   |
| Budget            | \$ 81,406   | \$ 74,006   | \$ 85,107   | \$ 74,004   | \$ 85,107   | \$ 81,407   | \$ 77,705   | \$ 85,106  | \$ 77,706   | \$ 81,407  | \$ 81,406   | \$ -     | \$ 884,367   |
| Over(Under)Budget | \$ (25,418) | \$ (26,998) | \$ (43,507) | \$ (22,835) | \$ (26,929) | \$ (22,926) | \$ (11,151) | \$ (5,682) | \$ (12,602) | \$ 78,715  | \$ (27,743) | \$ -     | \$ (147,076) |
| % Over(Under)     | -31.22%     | -36.48%     | -51.12%     | -30.86%     | -31.64%     | -28.16%     | -14.35%     | -6.68%     | -16.22%     | 96.69%     | -34.08%     |          | -16.63%      |

| Occupational Therapy | January   | February  | March      | April      | May        | June       | July       | August     | September   | October     | November    | December | 2018 YTD    |
|----------------------|-----------|-----------|------------|------------|------------|------------|------------|------------|-------------|-------------|-------------|----------|-------------|
| Actual               | \$ 17,303 | \$ 16,647 | \$ 11,608  | \$ 10,733  | \$ 10,513  | \$ 11,609  | \$ 9,418   | \$ 7,957   | \$ (438)    | \$ (729)    | \$ -        | \$ -     | \$ 94,621   |
| Budget               | \$ 13,723 | \$ 12,474 | \$ 14,346  | \$ 12,475  | \$ 14,347  | \$ 13,723  | \$ 13,098  | \$ 14,346  | \$ 13,099   | \$ 13,723   | \$ 13,722   | \$ -     | \$ 149,076  |
| Over(Under)Budget    | \$ 3,580  | \$ 4,173  | \$ (2,738) | \$ (1,742) | \$ (3,834) | \$ (2,114) | \$ (3,680) | \$ (6,389) | \$ (13,537) | \$ (14,452) | \$ (13,722) | \$ -     | \$ (54,455) |
| % Over(Under)        | 26.09%    | 33.45%    | -19.09%    | -13.96%    | -26.72%    | -15.40%    | -28.10%    | -44.54%    | -103.34%    | -105.31%    | -100.00%    |          | -36.53%     |

Patient Services Revenue by Team  
Monthly Comparison to Budget

| Pediatrics        | January    | February  | March      | April      | May        | June       | July        | August     | September  | October   | November   | December | 2018 YTD    |
|-------------------|------------|-----------|------------|------------|------------|------------|-------------|------------|------------|-----------|------------|----------|-------------|
| Actual            | \$ 13,142  | \$ 14,456 | \$ 9,992   | \$ 7,885   | \$ 12,703  | \$ 12,820  | \$ 5,611    | \$ 14,894  | \$ 11,963  | \$ 21,915 | \$ 13,643  | \$ -     | \$ 139,024  |
| Budget            | \$ 16,433  | \$ 14,940 | \$ 17,180  | \$ 14,939  | \$ 17,180  | \$ 16,434  | \$ 15,686   | \$ 17,180  | \$ 15,686  | \$ 16,433 | \$ 16,434  | \$ -     | \$ 178,525  |
| Over(Under)Budget | \$ (3,291) | \$ (484)  | \$ (7,188) | \$ (7,054) | \$ (4,477) | \$ (3,614) | \$ (10,075) | \$ (2,286) | \$ (3,723) | \$ 5,482  | \$ (2,791) | \$ -     | \$ (39,501) |
| % Over(Under)     | -20.03%    | -3.24%    | -41.84%    | -47.22%    | -26.06%    | -21.99%    | -64.23%     | -13.31%    | -23.73%    | 33.36%    | -16.98%    |          | -22.13%     |

| Psychiatry        | January     | February   | March       | April      | May         | June        | July        | August      | September   | October     | November    | December | 2018 YTD     |
|-------------------|-------------|------------|-------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------|--------------|
| Actual            | \$ 63,110   | \$ 65,467  | \$ 60,097   | \$ 64,736  | \$ 64,611   | \$ 58,813   | \$ 54,850   | \$ 52,829   | \$ 51,128   | \$ 56,103   | \$ 54,757   | \$ -     | \$ 646,501   |
| Budget            | \$ 81,584   | \$ 74,168  | \$ 85,293   | \$ 74,167  | \$ 85,293   | \$ 81,585   | \$ 77,875   | \$ 85,293   | \$ 77,876   | \$ 81,585   | \$ 81,584   | \$ -     | \$ 886,303   |
| Over(Under)Budget | \$ (18,474) | \$ (8,701) | \$ (25,196) | \$ (9,431) | \$ (20,682) | \$ (22,772) | \$ (23,025) | \$ (32,464) | \$ (26,748) | \$ (25,482) | \$ (26,827) | \$ -     | \$ (239,802) |
| % Over(Under)     | -22.64%     | -11.73%    | -29.54%     | -12.72%    | -24.25%     | -27.91%     | -29.57%     | -38.06%     | -34.35%     | -31.23%     | -32.88%     |          | -27.06%      |

| Supportive Housing | January   | February   | March     | April     | May       | June      | July      | August    | September | October     | November   | December | 2018 YTD   |
|--------------------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|------------|----------|------------|
| Actual             | \$ 27,742 | \$ 15,122  | \$ 22,027 | \$ 27,429 | \$ 21,589 | \$ 26,615 | \$ 28,504 | \$ 34,918 | \$ 21,788 | \$ 3,473    | \$ 13,891  | \$ -     | \$ 243,098 |
| Budget             | \$ 18,741 | \$ 17,037  | \$ 19,592 | \$ 17,037 | \$ 19,593 | \$ 18,741 | \$ 17,888 | \$ 19,593 | \$ 17,889 | \$ 18,740   | \$ 18,741  | \$ -     | \$ 203,592 |
| Over(Under)Budget  | \$ 9,001  | \$ (1,915) | \$ 2,435  | \$ 10,392 | \$ 1,996  | \$ 7,874  | \$ 10,616 | \$ 15,325 | \$ 3,899  | \$ (15,267) | \$ (4,850) | \$ -     | \$ 39,506  |
| % Over(Under)      | 48.03%    | -11.24%    | 12.43%    | 61.00%    | 10.19%    | 42.01%    | 59.35%    | 78.22%    | 21.79%    | -81.47%     | -25.88%    |          | 19.40%     |

| Bene/CM/Outreach  | January  | February | March    | April    | May        | June   | July     | August | September | October    | November | December | 2018 YTD |
|-------------------|----------|----------|----------|----------|------------|--------|----------|--------|-----------|------------|----------|----------|----------|
| Actual            | \$ 3,231 | \$ 3,943 | \$ 2,956 | \$ 4,440 | \$ (9,532) | \$ 657 | \$ 3,285 | \$ 657 | \$ 657    | \$ (8,844) | \$ 438   | \$ -     | \$ 1,888 |
| Budget            | \$ -     | \$ -     | \$ -     | \$ -     | \$ -       | \$ -   | \$ -     | \$ -   | \$ -      | \$ -       | \$ -     | \$ -     | \$ -     |
| Over(Under)Budget | \$ 3,231 | \$ 3,943 | \$ 2,956 | \$ 4,440 | \$ (9,532) | \$ 657 | \$ 3,285 | \$ 657 | \$ 657    | \$ (8,844) | \$ 438   | \$ -     | \$ 1,888 |
| % Over(Under)     |          |          |          |          |            |        |          |        |           |            |          |          |          |

| Total             | January      | February     | March        | April       | May          | June         | July        | August      | September    | October     | November     | December | 2018 YTD       |
|-------------------|--------------|--------------|--------------|-------------|--------------|--------------|-------------|-------------|--------------|-------------|--------------|----------|----------------|
| Actual            | \$ 797,365   | \$ 713,854   | \$ 695,831   | \$ 739,085  | \$ 811,030   | \$ 800,595   | \$ 799,800  | \$ 897,154  | \$ 710,761   | \$ 812,693  | \$ 696,756   | \$ -     | \$ 8,474,925   |
| Budget            | \$ 908,796   | \$ 826,179   | \$ 950,106   | \$ 826,176  | \$ 950,107   | \$ 908,800   | \$ 867,483  | \$ 950,102  | \$ 867,489   | \$ 908,797  | \$ 908,797   | \$ -     | \$ 9,872,832   |
| Over(Under)Budget | \$ (111,431) | \$ (112,325) | \$ (254,275) | \$ (87,091) | \$ (139,077) | \$ (108,205) | \$ (67,683) | \$ (52,948) | \$ (156,728) | \$ (96,104) | \$ (212,041) | \$ -     | \$ (1,397,907) |
| % Over(Under)     | -12.26%      | -13.60%      | -26.76%      | -10.54%     | -14.64%      | -11.91%      | -7.80%      | -5.57%      | -18.07%      | -10.57%     | -23.33%      |          | -14.16%        |